



MASAR ASSOCIATION

ANNUAL REPORT

2025

WE DRAW THE PATH WITH CELEBRATION

MARCH 2026

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ACRONYMS & ABBREVIATIONS

NEO	National Employment Office
NYP	National Youth Policy
YCD	Youth for Community Development
YPG	Youth Policy and Governance
RPL	Rights for Palestinians in Lebanon



I. MESSAGE FROM THE HEAD OF OFFICE

Dear readers,

Year 2025 continued to be marked by significant challenges for Lebanon on multiple fronts: economically, financially, socially, and in terms of security, while the country continues to grapple with the consequences of the war in 2024, years of crisis, and institutional stagnation.

In this difficult context, working on rights-based and governance-related issues remains both challenging and necessary. The urgency of livelihood needs often shifts attention away from policy and governance reforms, yet these reforms remain essential to achieving long-term stability and development in Lebanon

Throughout 2025, Masar Association remained steadfast in its commitment to programs focused on development, policy change, and good governance. The organization continued to work closely with youth, civil society representatives, government officials, and relevant stakeholders to promote dialogue, participation, citizen engagement, and build a right holder- duty bearer governance model.

During the year, Masar launched new initiatives aimed at strengthening youth capacities and fostering a structured dialogue between young people from different regions of Lebanon and local authorities and duty bearers, while continuing its national advocacy efforts for the implementation of youth-friendly policies by launching multiple campaigns and meeting with relevant decision makers and officials.

Masar also sustained its work supporting the rights of Palestinian refugees in Lebanon, particularly through strengthening Palestinians networking over rights-based demands and encouraging dialogue between Lebanese and Palestinian youth to widen spaces for joint action.

In addition, the organization continued using innovative tools, such as theatre, digital campaigns, and public dialogue, to amplify advocacy messages, reach broader audiences, and change perceptions to contribute to social cohesion and long-term stability.

A heartfelt thank you goes to the citizens, young people, and Palestinian groups who continue to persevere through difficult circumstances while serving their communities and peers. I would also like to express my appreciation to Masar team and our partners for their dedication, adaptability, and commitment throughout the year.

Despite the many challenges facing Lebanon, Masar remains committed to its mission and to the people it works with. In 2026, we will continue implementing impact-driven programs that promote development, policy change, and good governance, while addressing the growing need for dialogue, reconciliation, and citizenship practices through innovative interventions, synergies, and partnerships.

Kamal Shayya

President and Head of Office



II. ACKNOWLEDGMENTS

Masar team would like to thank all the partner organizations, youth groups, political groups, government officials, Palestinian nurses, donors, external consultants, friends, and members who supported its mission and actively participated in the various projects' activities in 2025.

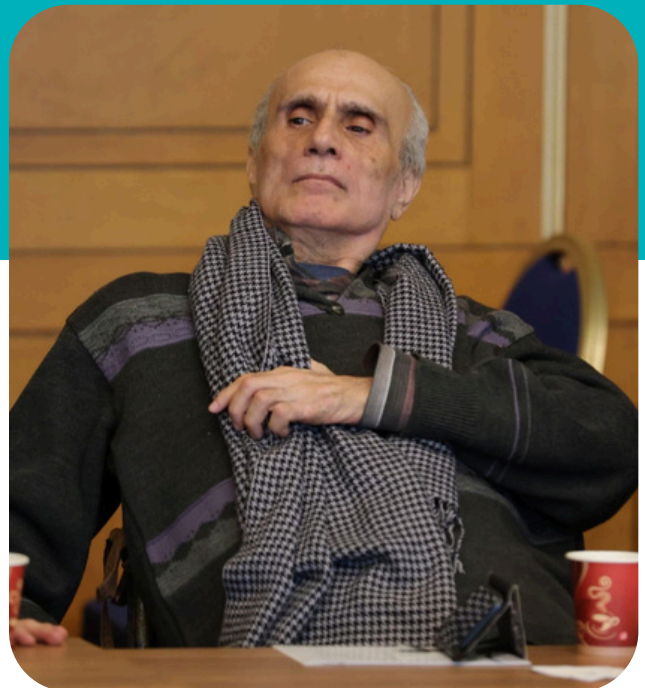
In the midst of these acknowledgements, we cannot fail to remember *Fadi Al Sayegh*. A colleague, friend, and companion on the path of advocating national youth policies since the year 2000. We began calling for youth-friendly policies in Lebanon when we ourselves were still in the prime of our youth.

We grew older, yet Fadi continued to advocate for young people's rights with the same enthusiasm, determination, and hope. His heart remained young despite the passing years, disability, and illness.

He spent the greater part of his life in the streets, at demonstrations and sit-ins, raising people's rightful demands for inclusion, dignity, and rights.

We will not forget you, Fadi. You will remain present with us in our advocacy efforts and struggles until youth-friendly policies are implemented for all women and men in Lebanon.

A thousand salutations to your soul!



III. ABOUT MASAR

Masar is a Lebanese non-governmental organization that was founded in 2005 with the aim to contribute to local and national development processes and the advancement of society. Masar works in holistic development with an equal focus on community and policy levels, thus constantly promoting development, policy change, and good governance. Masar's programs are based on human rights and the promotion of citizenship while ensuring that empowerment and advocacy are key approaches in the association's work. It cooperates with youth as an initial point of contact since it profoundly believes in their abilities. In its communal work, Masar mobilizes young people and empowers them to act as agents of change in their local communities. In its policy and governance work, Masar advocates the implementation of the National Youth Policy that was endorsed in 2012 and its related action plan in 2022 by the Lebanese Government as well as upholding the rule of law. Masar also advocates the acknowledgment of Palestinian refugees' human rights in Lebanon to have a dignified life during their stay in Lebanon and to mitigate incorrect stereotypes against them.

VISION

We envision a secular and inclusive State where every human being is actively engaged, enjoys public freedoms, and where the rule of law is respected and abided by.

MISSION

Masar Association was founded in 2005 with the aim of contributing to local and national development processes and the advancement of society. Masar operates at community and policy levels, enabling wide access to information and emphasizing empowerment and advocacy as cross-cutting approaches. In fact, it works with every human being in Lebanon through mobilization, empowerment, participation, networking, and advocacy to achieve development, policy change, and the promotion of good governance.

VALUES

At Masar, we are guided by a set of core values, at the center of which lie participatory decision making, diversity, non-discrimination and inclusiveness, human rights, equity, and the promotion of a knowledge society.



IV. MASAR'S PROGRAMS

1. YOUTH FOR COMMUNITY DEVELOPMENT (YCD) PROGRAM

This program aims at mobilizing and empowering young men and women to become active citizens in their communities through (a) developing their capacities via the provision of training, concepts, skills, tools, monitoring, and support on the field to enable them to positively engage in civic and communal life, and (b) supporting them to establish partnerships and synergies to initiate dialogue over their priorities with municipal councils and local authorities among other stakeholders. Through this program, youth from across Lebanon are provided with a space to meet, interact, and exchange experiences, thus supporting them to appreciate diversity and practice their citizenship roles away from sectarian and regional limitations. More importantly, youth are provided with an opportunity to put into practice the knowledge and skills they learn during the training and are guided to be sensitive to their communities' needs critically, thus promoting their self-confidence and self-esteem through their communal work. They are empowered to identify their needs, problems, and ambitions; prioritize them; plan and implement advocacy projects; and collaborate and initiate a dialogue with relevant stakeholders. Furthermore, and on a broader scope, the program aims to establish a cross-regional and cross-sectarian youth movement through which youth are enabled to develop their collective efficacy to work on their identified priorities and those of their communities as active young citizens.

1.1 "Youth Vanguard: Bringing Together Lebanon for Social Unity" project - titled "Wasel" in Arabic, implemented in partnership with Dawaer Foundation and funded by the European Union in Lebanon

The "**Wasel**" / "وَصَلَ" project is implemented in four Lebanese communities: Choueifat, Muhammara, Qab Elias, and Saida over a three-year period spanning March 2025 - February 2028. It brings together youth, municipalities, and community members with the aim of addressing social tensions and promoting a shared sense of identity and social cohesion.

Through this project, Masar and Dawaer seek to empower youth as agents of change by fostering dialogue and mutual understanding across communities as well as within each of the 4 communities.



The project is youth-focused and hinges on inter- and intra-community activities, including a) the formation and capacitation of 4 core teams of youth on the basis of 1 team per community; b) the design and implementation of communal projects in collaboration with Municipalities, addressing the root causes of tensions and promoting social cohesion; c) football activities, emphasizing tolerance, acceptance, and inclusion; d) various grassroots activities that promote social cohesion, such as peace-building strolls, film screenings, and playback theater. The project will be concluded in a final event bringing together all stakeholders to discuss lessons learned and celebrate achievements.

1.2 Key accomplishments and learnings

In the summer of 2025, and with the support of the municipalities, 4 inception meetings were held in the 4 communities of project implementation, introducing the project to local civil society organizations, relevant ministries' offices, activists, youth groups, and academic institutions. These meetings gathered more than 130 (76F/54M) attendees and served as a platform to present the project objectives and create opportunities for collaboration and networking among local stakeholders.

Following these meetings, a total of 56 young participants (25M/31F) from the four targeted communities, representing diverse cultural backgrounds, were selected to participate as Core Team members.

In 2025, the capacitation process kicked off, covering the topics of dialogue, mediation, conflict sensitivity and resolution, and encouraging youth to engage in dialogue with their respective municipalities, peers and communities to identify root causes of social tensions and collectively explore possible opinions and perspectives, and design cross-community initiatives aimed at promoting social cohesion.

The capacitation process continues in 2026, aiming to equip youth with concepts and tools that ensure their meaningful engagement and participation in local development processes, setting an example of collaboration between young citizens and local authorities.





1.3 Challenges Faced

Due to the municipal elections scheduled in May 2025, the project team postponed the launch of the project until the newly elected municipal councils officially assumed their roles, in order to ensure effective coordination regarding project activities.

During the initial phase, the commitment of youth, members in core teams, to project activities was not as expected due to personal, education and work-related constraints, in addition to security-related factors at specific times, and concerns regarding overnight accommodation during training workshops held in Beirut.

To address these challenges, the project team adopted a flexible approach by reviewing and adjusting the activity calendar, reopening core team members recruitment, maintaining close communication with participants, and allowing those who could commute to return home instead of staying overnight during training workshops.

2. YOUTH POLICY AND GOVERNANCE (YPG) PROGRAM

This program seeks to support youth to push for the implementation of the National Youth Policy (NYP) which was endorsed by the Lebanese Government in April 2012 and the related action plan endorsed in 2022. The NYP is an exceptional experience in the Arab region, particularly that young people themselves have set its recommendations and submitted them to the Ministry of Youth and Sports, demanding its ratification by the Cabinet. The aim of advocating NYP is to ensure that youth are guaranteed their rights to welfare and influence. At a broader scale, this program supports the engagement of citizens in dialogue and advocacy with duty bearers and political decision makers over issues and topics pertaining to enhancing the rule of law, access to information, accountability, and participation in public life.

2.1 “Youth Advocate their Rights in Lebanon: The Lebanese Youth Policy” project with the support of the Royal Embassy of Norway in Lebanon

The two-fold project, spanning June 2023 - January 2026, focuses on 1) the Lebanese youth policy and 2) Palestinian nurses in Lebanon.

For the Lebanese youth policy component, the project aims, in the long term, to improve governance relating to the rights of Lebanese youth. In the short term, however, it aims to address Lebanese youth rights by advocating and campaigning for the implementation of specific policy priorities identified by members in the **“Youth Forum for Youth Policies”**. In 2024-2025, member organizations in the Forum identified 2 policy priorities: 1) the activation of the National Employment Office (NEO), and 2) lowering the voting age to 18 in the electoral law.

The Youth Forum is a non-governmental network of youth-focused NGOs and youth wings in political parties, which emerged in 2007 in parallel to the decree No 80/2007 issued by the Lebanese Council of Ministers and which provided for having a national Consultation over the youth policy.

In 2023 and under this project, the Forum underwent a rebranding, and a 5-year strategy, by-laws and membership forms were developed.

It is noteworthy to mention that Masar association is a member organization in the Forum and has been in charge of its Secretariat, ensuring it remains youth-focused, diverse, and sustainable, as well as, free from any sectarian or political limitations.

In 2025, the Forum convened as needed to endorse key decisions related to social media campaigns on policy priorities.



In 2025, two digital media campaigns were conceptualized and implemented in Arabic on the activation of the National Employment Office and lowering the voting age to 18 in the electoral law. Both campaigns were based on two evidence-based policy papers developed in 2024. The launching events of both campaigns provided a space for dialogue, exchange of perspectives and action-oriented policy-related ideas among attending government officials, civil society organizations, academics, youth groups, internal organizations, UN agencies, and media.

“The National Employment Office: From Devastation to Work” campaign aiming to activate NEO to facilitate young people’s access to the labor market. The launching event gathered 37 people (18M/19F), representing ministries, MPs, national public institutions, civil society organizations, UN agencies, international organizations, youth groups, university students, and media outlets.

**المؤسسة الوطنية للاستخدام
من الواقعة الى العمل**



NEO Policy Paper



Summary video of Campaign launch

“Devastation in the Ballot Box” campaign aiming to lower the voting age to 18 in the electoral law as a core civic right that allows young people to have influence in public and political life. It was launched in Beirut **“under the patronage of Lebanon’s youth aged 18-21”** in a symbolic gesture denoting the political class’s disinterest in endorsing that essential right. The event gathered 150 people, including MPs, representatives of Ministries, civil society organizations, youth groups, university students, activists, and media outlets.



Summary video of Campaign launch

واحدة
بالصوت

تخفيض سن الاقتراع (والترشح)
للاقتراعات في لبنان
ورقة سياسات



حزيران 2025



Lowering Voting Age Policy Paper

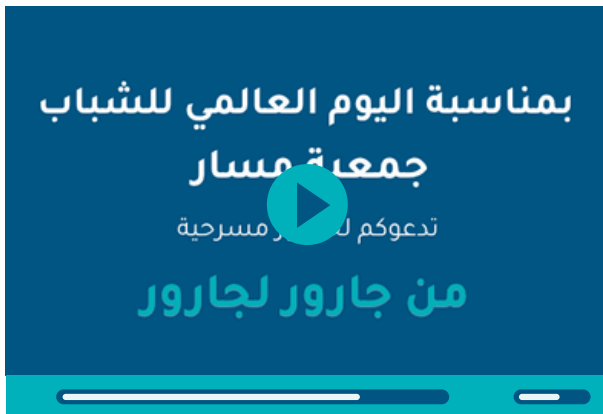
In parallel to both campaigns’ implementation on Masar and the Youth Forum’s social media platforms, and building on their momentum, level of engagement, and reach, Masar organized several meetings with government officials, MPs, and decision makers, calling on them to adopt the activation of NEO and lowering the voting age to 18. These advocacy efforts continue in 2026 and will be adjusted according to the still-unfolding situation in Lebanon.

“Into the Drawers” theatrical performance promoting the youth policy among a wide and diverse Lebanese audience and conveying key advocacy messages calling on the Lebanese government to implement youth friendly policies that guarantee multi- sectoral services and dignity for Lebanon’s youth in order for them to stay in their country and contribute to its recovery.

In 2025, 8 shows of **“Into the Drawers”** were performed in universities and cultural venues, gathering an audience of around 2000 people, including students, public officials, MPs, Ministries, Embassies, International and local NGOs, youth groups from across Lebanon, youth wings in political parties, media, artists, activists... in the aftermath of each performance, a discussion took place tackling art, citizenship, shrinking public spaces, and the declining level of the cultural discourse in the country among others.



One of the 8 shows was performed on **August 12 on the occasion of the International Youth Day**. It was attended by youth groups coming from all across Lebanon, where they voiced out their demands to their government through short video clips that were later promoted on social media, generating engagement from their peers and reflecting broad agreement with the demands expressed.



Summary video of the event



Youth demands video

2.2 Key accomplishments and Learnings

The ability to continue working on rights-based and policy-related topics despite uncertain circumstances and interrupted policy-making processes in Lebanon constitutes a key accomplishment. In a context marked by growing economic hardship and a shift in priorities from governance topics toward livelihoods and humanitarian assistance, Masar nevertheless succeeded in placing youth policy priorities on the political agenda and in reviving policy dialogue with political decision-makers and duty bearers.

Masar promoted both media campaigns on its social media platforms, extending their reach beyond the launch events and engaging wider audiences across Lebanon through a series of digital content, including videos, visual materials, testimonials, and advocacy messages. Both campaigns generated significant online engagement and helped amplify discussions around NEO and lowering voting age to 18 in the electoral law.

Speaking numbers, “The National Employment Office: From Devastation to Work” campaign reached over 2.5 million views on Meta platforms (Facebook and Instagram) in Lebanon, with around 40% of the audience being youth, also generating over 11,000 interactions. The campaign’s summary video alone was played more than 167,000 times. Statements in the visuals posted also resonated with youth, as their comments reflected their bitter experiences with unemployment.



Sample of Campaign Visuals

Similarly, “Devastation in the Ballot Box” campaign has generated significant traction online, reaching to over 4.1 million views across Meta platforms in Lebanon and generating more than 16,000 interactions. As the campaign continues in 2026, these figures are expected to grow, marking it as one of Masar’s most successful digital advocacy efforts.



Sample of Campaign Visuals

As part of the campaign, youth activists contributed to its content by recording video testimonials in which they expressed their support for lowering the voting age to 18. Notably, youth accounted for approximately 42% of the campaign's audience, highlighting its strong resonance among younger generations.



Sample of Youth Testimonials

In addition to social media outreach, the campaign was supported by targeted digital advertising implemented across the most visited websites and applications in Lebanon. Here, the campaign reached over 595,000 people, helping expand the visibility of the initiative beyond Masar's own platforms and further strengthen awareness around the call to lower the voting age to 18. Both visuals and videos exceeded the industry benchmark, indicating strong audience engagement with the campaign's message.

Another key accomplishment was the continued staging of **"Into the Drawers"**, which served as an effective advocacy tool to promote youth rights and the implementation of youth policies. Through these performances, the call for the government to implement youth policies continued to resonate across different circles, helping maintain public discussion on youth priorities and reinforcing dialogue with relevant stakeholders.

The performances also received media attention, with several videos and reports produced by media outlets covering the events and highlighting the advocacy messages promoted by Masar.



Link to Annahar Video

2.3 Challenges Faced

The main challenges in 2025 were the continued disruption of policy-making processes in Lebanon resulting from the growing economic hardship affecting the country. Political and institutional stagnation, coupled with persistent governance challenges, has limited opportunities for policy reform and sustainable dialogue with decision-makers.

Despite these constraints, Masar remains committed to advancing citizen-centered policy making and governance, recognizing that meaningful reform and the restoration of the rule of law and economic stability require perseverance and long-term efforts in these areas.

3. RIGHTS FOR PALESTINIANS IN LEBANON (RPL)

This program is implemented at two levels: community and policy. RPL aims to ensure that Palestinian Refugees in Lebanon (PRL) are enabled to lead a dignified life during their stay in Lebanon. It works on breaking stereotypes held towards PRL through organizing strolls and discussion among Lebanese and Palestinian groups. It opens the door for joint action, advocating for the endorsement of human rights through enhancing communication opportunities between Lebanese and Palestinian groups for the best interest of both nations and through forwarding policy recommendations to relevant duty bearers and service providers.

3.1.1 “Youth Advocate their Rights in Lebanon: Qindeel – The Network of Palestinian Nurses in Lebanon” project in partnership with the Royal Embassy of Norway in Lebanon.

The two-fold project, spanning June 2023 - January 2026, focuses on: 1) the Lebanese youth policy and 2) Palestinian nurses in Lebanon.



For the Palestinian components, Masar established “**Qindeel – The Network of Palestinian Nurses in Lebanon**” at the end of 2021, embracing Palestinian nurses living in Lebanon and working in the medical sector across the country. Qindeel envisions ensuring job security and equal rights for Palestinian nurses in Lebanon by raising awareness of relevant laws and engaging in advocacy efforts.

In 2025, Masar scaled up its evidence-based advocacy efforts with the aim to amend the law of regulating the nursing profession in Lebanon, known for Law 221. For this, a bill of right was drafted by an external lawyer, following which several advocacy and networking meetings were convened with the Minister of Public Health in which the bill was presented, as well as with the President of the Order of Nurses in Lebanon, and the Chairperson of the Lebanese Palestinian Dialogue Committee and his team with the aim to discuss the feasibility of law amendment and needed advocacy efforts for political consent prior to its proposition on the Council of Ministers agenda.

In a related context and based on the proposed bill, Masar Association launched the media campaign titled **“From Temporary Permit to Lasting Security”**, advocating job security for Palestinian nurses while also addressing the growing demand for qualified nursing professionals in Lebanon. The campaign calls for amending Law 221, namely a) extending the permit to practice the nursing profession for Palestinians from 1 to 5 years; b) devising a clear mechanism for issuing the permit within 6 weeks following submission of a complete application by Palestinian nurses; c) adjusting the administrative procedures required from hospitals in relation to the recruitment of Palestinian nurses.

**مشروع تعديل المادة ١٦
من قانون تنظيم مزاولة مهنة التمريض في لبنان
(القانون رقم ٢٢١ تاريخ ١٦ تموز ٢٠٢١)
مُقتَرَح من قِبل جمعية مسار**

الأسباب الموجبة

بما أنّ الفقرة "ب" من مقدمة الدستور اللبناني قد نصت على إلتزام لبنان بأحكام ميثاق الأمم المتحدة والإعلان العالمي لحقوق الإنسان، على أن تجسد الدولة هذه المبادئ في جميع الحقول والمجالات دون استثناء،

وبما أنّ لبنان قد انضم إلى عدد كبير من اتفاقيات حقوق الانسان الأساسية بينها العهد الدولي الخاص بالحقوق المدنية والسياسية، العهد الدولي الخاص بالحقوق الاقتصادية والاجتماعية والثقافية، اتفاقية القضاء على جميع أشكال التمييز العنصري، إتفاقية القضاء على جميع أشكال التمييز ضد المرأة،

وبما أنّ لبنان قد التزم بأجندة التنمية المستدامة ٢٠٣٠ التي أكدت على احترام حقوق الإنسان وكرامته وإرساء عالم يسوده القانون والعدالة والمساواة وعدم التمييز؛ وتلبي فيه احتياجات أشد الفئات ضعفاً،

وبما أنّه يتوجب على لبنان، سندا للاتفاقيات والمعايير الدولية والملاحظات الختامية الصادرة عن هيئات الأمم المتحدة، حظر التمييز أمام القانون أو في الواقع، وذلك خلال مراجعة وتنقيح التشريعات، حسب الاقتضاء، لضمان امتثال هذه التشريعات امتثالاً تاماً لمقاربات حقوق الانسان،

Proposed Bill by Masar to amend Law 221

The launch was attended by 30 people (14M/ 16F) representing ministries, Order of Nurses in Lebanon, the Lebanese Palestinian Dialogue Committee, academics, directors of nursing departments in private hospitals, UNRWA, civil society organizations, Palestinian nurses from across Lebanon.

The launch was followed by a panel discussion featuring interventions from the Head of Medical Professions Department at the Ministry of Public Health, the President of the Order of Nurses in Lebanon, and the Director of the Lebanese Palestinian Dialogue Committee, who shared perspectives on Law 221 amendments in relation to Palestinian nurses in Lebanon.



Summary video of Campaign launch



Under the RPL program, Masar also organized a National Lebanese Palestinian Youth Workshop in June 2025 in Beirut that brought together 22 (10M/12F) Lebanese and Palestinian activists from Lebanese and Palestinian organizations and political parties. It was partly attended by the Norwegian Ambassador to Lebanon, as well as the Lebanese Palestinian Dialogue Committee (LPDC), during which the discussion focused on the legal context of Palestinian rights in Lebanon and means to foster dialogue between youth from both nationalities.



3.1.2 "Relief Support to Palestinian Refugees" project in partnership with the Royal Embassy of Norway in Lebanon.

In 2025, Masar continued its efforts to strengthen the capacities of Palestinian Search & Rescue teams operating in Bourj Barajneh and Mar Elias Palestinian refugee camps. Support included the provision of first aid kits, safety and protection equipment, firefighting supplies, training sessions, and the purchase of an ambulance vehicle to support emergency response efforts. This project puts into practice the concept of PROTECTION through the support of both Search & Rescue teams' capabilities to respond to emergencies in their respective camps, as well as assist the Lebanese Civil Defense and Red Cross during times of war and crisis.

3.2 Key accomplishments and learnings

"From Temporary Permit to Permanent Security" digital media campaign generated significant visibility online, reaching over 1.72 million views on Meta platforms in Lebanon and more than 3,000 interactions. Comments included personal stories and reflections on the challenges faced by Palestinian nurses, which added credibility to the campaign's objectives and helped amplify its advocacy messages.



Campaign Advocacy Video

The content was both informative and advocacy-oriented, addressing the need to educate Palestinian nurses about their rights, the legal pathway in their nursing profession as well as developing their collective efficacy to organize and claim their right to job security in a constructed and evidence-based manner.



Sample of Campaign Visuals

The capacitation of Palestinian Search & Rescue teams in Mar Elias and Bourj Barajneh Palestinian refugee camps allowed them to translate the notion of Protection in their respective camps into concrete action through the provision of assistance to the camps' residents, as well as to the Lebanese Civil Defense and Red Cross in their missions during times of hardship, including the current war in 2026.

3.3 Challenges Faced

The main challenge that faced advocacy efforts to amend Law 221 was primarily related to the issuance of Decree 1320 (to put Law 221 into effect), which utterly halted any possibility of granting Palestinian nurses permits to practice the profession in Lebanon.

This act sparked widespread discontent, frustration, and anger among Palestinian nurses and within the Palestinian community at large. In this context, the launching time of the **"From Temporary Permit to Permanent Security"** digital media campaign proved particularly relevant, as it perfectly channels Palestinian nurses' concerns and paves the way for a constructive policy dialogue with the Ministry of Public Health and the Order of Nurses in Lebanon.

A key highlight here is the consideration by the Ministry of the bill proposed by Masar, which marks an important step forward and will be actively built upon in the coming period.

Another challenge was the inability to organize a planned Lebanese Palestinian stroll inside a Palestinian refugee camp due to the unstable security situation, limiting these field visits to Lebanese communities only.

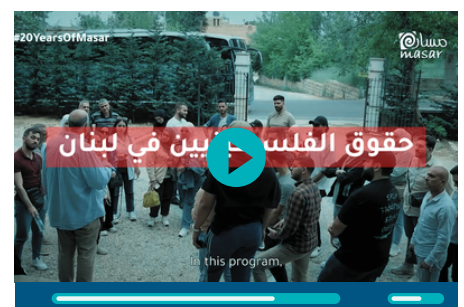
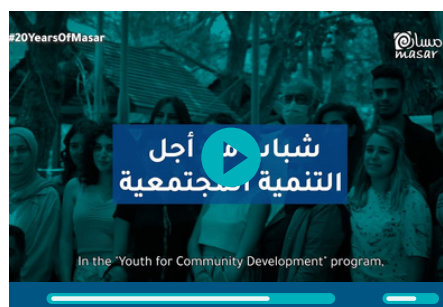
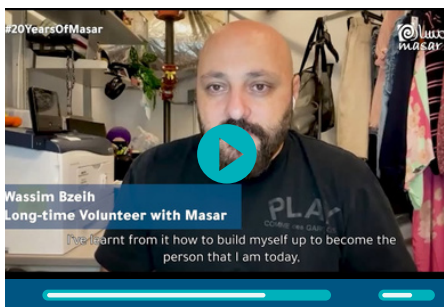
V. MASAR HIGHLIGHTS IN 2025

2025 marked the 20th anniversary of Masar Association's establishment. For two decades, Masar has been advocating its organizational vision of a secular and inclusive State where every human being is actively engaged, enjoys public freedoms, and where the rule of law is respected and abided by.

Reflecting on this milestone, 2 of Masar's founders, Kamal Shayya and Rania Sabaayon, shared the following message:

"It's not easy to demand a secular State that brings everyone together under the law in a country like Lebanon. For over twenty years, Masar Association has worked on promoting citizenship across all regions, and with organizations and political parties of all colors. We incited youth to claim their positions in decision-making processes and be active, proactive, and open to others. We advocated for youth policies that promote justice and equality for Lebanese youths. We proposed granting rights to Palestinian refugees in Lebanon, based on the Lebanese national interest. And after twenty years, the country is still in crisis, and change is still difficult. Civil society faces major challenges, but Masar Association will continue to strive for a civil society that is free, independent, and in a sustainable partnership with the government to identify citizens' priorities and work to achieve them. We will be consistent in pursuing a secular and inclusive State where every human being is actively engaged, enjoys public freedoms, and where the rule of law is respected and abided by."

To mark this occasion, Masar shared a series of digital reels highlighting its journey and impact, including 1 reel reflecting on its vision, 3 reels showcasing achievements across its main programs, and 2 testimonial videos featuring young people who have been part of Masar's journey since its early beginnings.



Highlight Videos

VI. SUMMARY OF MASAR'S FUNDING

Donor	Total Project Amount in USD	Project Duration	Project Title
The Norwegian Embassy in Lebanon	462687.77	JUN 2023 - JAN 2026	"Youth Advocating Their Rights in Lebanon"
The Norwegian Embassy in Lebanon	136,258	NOV 2024 - JAN 2026	"Supporting the Palestinian Search & Rescue teams"
European Union (implemented in partnership with Dawaer Foundation)	677,853	MAR 2025 - FEB 2028	"Youth Vanguard: Bringing Together Lebanon for Social Unity"



VII. MASAR'S FUTURE GOALS

In 2026, Masar will continue to explore new partnerships and collaboration opportunities to finance the implementation of its three programs as part of its organizational strategy. However, the scarcity of funds available for development and governance-related initiatives remains a challenge.

Nonetheless, Masar remains committed to focusing its organizational efforts on development, policy change, and good governance through community-based empowerment, local and national advocacy, campaigning, networking, and artistic expressions.

Within the YCD program, Masar will continue supporting local initiatives that promote dialogue and collaboration between young people and local authorities over youth and communal priorities.

In its YPG and RPL programs, Masar will continue to capacitate and manage the two networks it supports, **“The Youth Forum for Youth Policies”** and **“Qindeel – The Network of Palestinian Nurses in Lebanon”**, so that they can advance their advocacy agendas related to youth rights and professional opportunities for Palestinian nurses in Lebanon.

Today, in light of the growing social tensions, and critical uncertainty that Lebanon is witnessing, at the organizational level, Masar will continue to provide a forum that brings together the youth from across all the colors of the Lebanese political and cultural spectrum to engage in dialogue, sharing perspectives on key pillars to help consolidate social cohesion in a Lebanon marked by growing social tensions and increasing uncertainty.



